

  
**OAK**  
 FOUNDATION  
**Grant Application Form**

Complete each question by entering your response in the relevant shaded area. Please do not adjust the font size from Times New Roman 11 point. Refer to the guideline for any clarifications.

**1. Organisation**

<b>Organisation Name:</b>	United Nations Development Programme (GEFSGP/COMPACT)		
Street 1:	3 <sup>rd</sup> Floor Lawrence Nicholas Building		
Street 2:	South Ring Road		
Street 3:			
City:	Belmopan	State:	Cayo District
Country:	Belize	Zip Code:	
Telephone No.:	(501) 8220689	Extension:	245
Mobile:		Fax:	
Email:	<a href="mailto:Diane.wade@undp.org">Diane.wade@undp.org</a>		
Website:	<a href="http://www.bz.undp.org/">http://www.bz.undp.org/</a>		
Summarise your organisation's mission ( <i>maximum 75 words</i> ):			
<p>UNDP is the UN's global development network, advocating for change and connecting countries to knowledge, experience and resources to help people build a better life. In Belize, UNDP supports capacity development, human development, advocacy, and coordination, for the achievement of Millennium Development Goals and the post-2015 agenda. GEFSGP/COMPACT (implemented by UNDP) programmes support projects that conserve and restore the environment while enhancing people's well-being and livelihoods through a strategic community landscape and seascape approach<sup>1</sup>.</p>			

**2. Principal Contact** (*provide contact details for the person who will be Oak's main point of contact.*)

<b>Principal Contact:</b>	Title:	Mr.	Last Name:	Requena
First Name:	Leonel	Middle Name:		
Position:	COMPACT Coordinator <sup>2</sup>			

<sup>1</sup> The Community Management of Protected Areas Conservation Programme (COMPACT) is an innovative model for engaging communities in conservation and shared governance of World Heritage sites and other protected areas.

<sup>2</sup> The position of COMPACT Coordinator will be reclassified and advertised as Project Manager to be aligned with UNDP's programming directions.

Use organisation's mailing address: Yes*:_ /No:_	Yes
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*\*If Yes, skip to Telephone No. field*

Street 1:	
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Street 2:	
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Street 3:	
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City:		State:	
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Country:		Zip Code:	
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Telephone No.:	501- 822-2462	Extension:	244
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Mobile:		Fax:	
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Email:	Leonel.requena@undp.org
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Other ways you can be reached (like Skype ID, secondary email addresses etc):	Skype ID: leonel_requena
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**3. Signatory Contact** (provide the contact details for your chief executive officer or another person who is authorised to sign contracts.)

<b>Signatory Contact:</b>	Title:	Mr.	Last Name:	Pettinato
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First name:	Stefano	Middle Name:	
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Position:	Resident Representative a.i.
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Use organisation's mailing address: Yes*:_ /No:_	Yes
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*\*If Yes, skip to Telephone No. field.*

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Street 2:	
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City:		State:	
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Country:		Zip Code:	
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Telephone No.:	501- 822- 0689	Extension:	
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Mobile:		Fax:	
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Email:	Stefano.pettinato@undp.org
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Other ways you can be reached ( <i>like Skype ID, secondary email addresses etc</i> ):	
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#### 4. Project Overview

<b>4a. Project Name:</b>	<b><u>UNDP Re-granting Partnership Phase II: Towards Sustainable Management of Belize`s Seascape</u></b>
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<b>4b. Core Support:</b> Yes: _ /No: _	
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<b>4c. Grant period</b>	Start date: 1/01/2016 (dd/mon/yy)	End date: 31/12/2018
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<b>4d. Currency:</b>	United States Dollar
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<b>4e. Total Project Cost:</b>	1,196,054	<b>4f. Total amount requested from Oak:</b>	500,000.00
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**4g. Summarise the project’s ultimate goal(s) (maximum 200 words):**

The goal of this project is to **engage local communities in conservation and shared governance of Belize Barrier Reef Reserve System World Heritage Site**. This will be achieved using a participatory methodology and in partnership with Civil Society Organizations<sup>3</sup>. The project will enhance the community-based initiatives and build on an existing UNDP - Oak Foundation partnerships.

This project will co-finance community level projects supported under the GEFSGP OP6 priorities with an aim of conservation and sustainable use of the resources by implementing a community landscape and seascape approach to conservation.

COMPACT utilizes small grants to support clusters of community-based activities that contribute to:

- Consolidation and empowerment of a local CSO network contributing to sustainable growth and development;
- Enhanced sustainability of marine and coastal ecosystems which support national development, local livelihoods and provision of environmental services;
- Entrepreneurial and innovative actions expanding opportunities for sustainable livelihoods of vulnerable and marginalized coastal communities.

**5. List the major countries where your activities take place. If this is global policy work, list as worldwide:**

Belize

**6. Context** (The context section should not exceed two pages.)

**6a. Describe the organisation (include information on leadership, governance, structure and staff) and expected changes. (maximum 300 words):**

UNDP works in more than 170 countries and territories, helping to achieve the eradication of poverty, and the reduction of inequalities and exclusion. UNDP promotes an integrated approach to

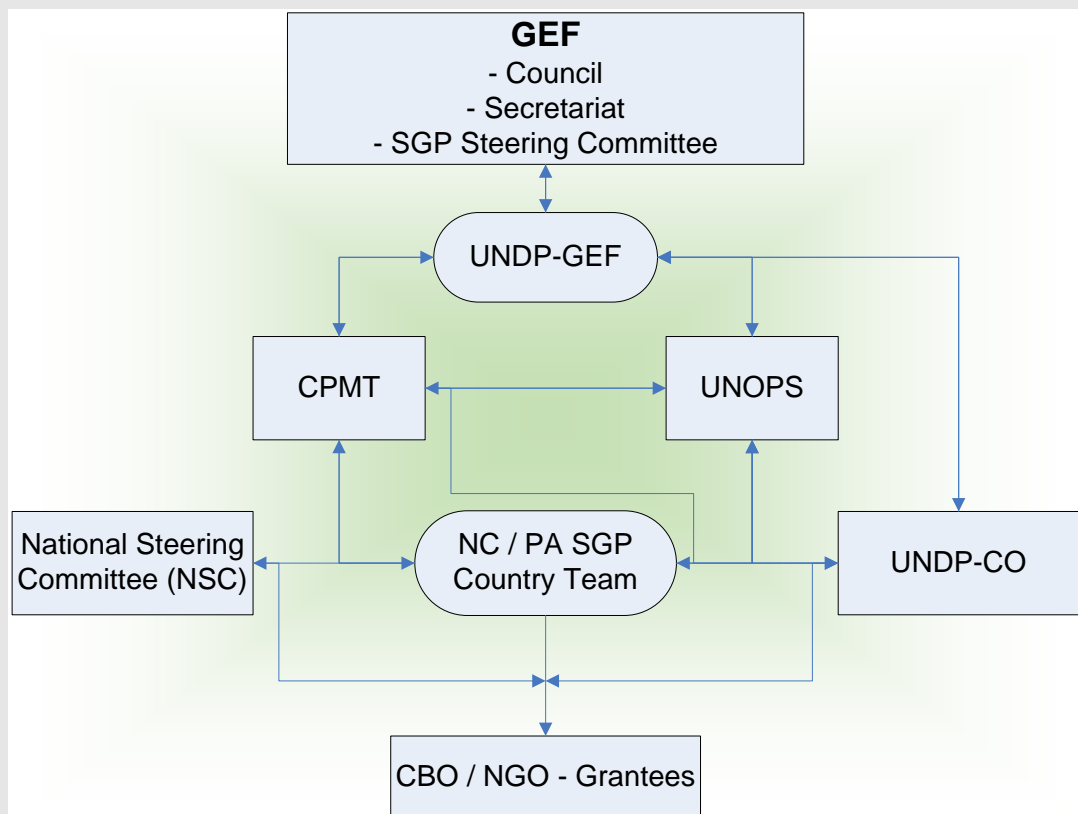
<sup>3</sup> Community Based-Organizations, Non-Governmental Organizations, Fishing Cooperatives, Women`s Groups, Fishing Associations.

achieve sustainable development that tackles the connected issues of multidimensional poverty, inequality and exclusion, and sustainability, while enhancing knowledge, skills and production technologies to reduce risks and sustain development gains.

The GEF Small Grants Programme was established in 1992 and embodies the very essence of sustainable development by "thinking globally acting locally". Belize joined the GEF SGP in 1993 during the Pilot Phase. In 2001 Belize was selected as one of the 6 pilot countries for the Community Management of Protected Areas Conservation Programme (COMPACT). COMPACT, an integral part of UNDP/GEF SGP Belize. The UNDP/GEF SGP/COMPACT team is comprised of 3 staff - National Coordinator, Programme Assistant, and COMPACT Local Coordinator. The Small Grants Programme falls within UNDP Belize's Sustainable Development and Resilience Cluster and is supported fully by UNDP's expanded programmatic and operations structures.

In keeping with the global programme structure, ensuring national ownership of the programme, in-country operations and investments of GEF SGP are guided by the National Steering Committee (NSC) which is comprised of members representing a cross-section of key stakeholder interests. NSC members include representatives of civil society, the GEF Operational Focal Point, Focal points for key UN Conventions, persons representing targeted populations (Indigenous peoples, Youth), and UNDP. The NSC provides technical and substantive input for grant approval and develops key decisions by consensus.

The below principle GEFSGP operational structure shows the simplified reporting lines and links of the decentralized framework.



The UNDP/ GEF SGP country team represents an important part in ensuring SGP success in each country – by fulfilling several very important functions in the decentralized framework.

**6b. Describe the financial situation (include information on annual operating costs, fundraising strategy, reserves and debts) and expected changes. (maximum 300 words):**

UNDP is the development arm of the United Nations and operates in 177 countries where it works with local governments to meet development challenges and develop local capacity. The Budget for UNDP Globally in 2014 was 7 Billion USD, while in Belize the total Budget was \$4.2M USD with a total delivery of \$3.7 M or 88% of the annual budget. In 2015, the Belize Office maintains a total Programme Resource of approximately \$3M USD with a projection to maintain this rate over the next two years. The Country Office operating expenses for the 2014 period was approximately 364K USD and in 2015 is expected to be 378K. The below table provides a snapshot of 2015 fund resource overview for the CO.

Fund Category	2015 Resources	2016 Resources	Total Resources	2015 Budget
Development Effectiveness	98,723.64	-	98,723.64	111,531.12
Management	197,592.00	-	197,592.00	378,546.94
Programme	3,016,767.25	46,950.00	3,063,717.25	2,958,496.15
Special Purpose	3,217.32	-	3,217.32	-
UN Coordination	237,452.25	-	237,452.25	202,005.00
<b>Grand Total</b>	<b>3,553,752.46</b>	<b>46,950.00</b>	<b>3,600,702.46</b>	<b>3,650,579.21</b>

Note that Pipeline projects are not included in table above.

**6c. Describe the history and past achievements of the organisation. (maximum 300 words):**

Launched in 1992, the GEF SGP supports activities of NGOs and CBOs in developing countries. In its 20+ years of operations, the SGP has demonstrated that small community led projects can ultimately produce big impacts, by helping to foster innovative ways of addressing and solving environmental and sustainable development problems that can have lasting impact.

Since its creation, GEF SGP has provided over 14,500 grants to communities in over 125 developing countries. Since its inception, 220 projects have been granted. An investment of more than USD 5.5 million dollars.

In the past 5 years multiple Belizean SGP recipients have been recognized for their innovation and the impact of their work. A couple notable examples include:

1. Mrs. Jessie Young, President of the Community Baboon Sanctuary Women's Conservation Group (CBSWCG), received the Tourism Lifetime Achievement Award in 2013 from the Belize Tourism Board. This award was for her steadfast commitment and dedication to sustainable management and conservation of Belize's natural resources.
2. Ms. Lisa Carne, Executive Director of Fragments of Hope, received the 2014 Ocean Hero Award from Oceana. The award was based on Lisa's coral restoration work using the Laughing Bird Caye National Park.
3. In 2014 Car Sa Nima – Car San Nima received the first ever license, granted by The Ministry of Natural Resources and Agriculture to a CBO for the management of the 66 feet riparian buffer zone along the Rio Grande River. This License was provided to Car Sa Nima for the outstanding environmental awareness program and the management and utilization of riparian forest within the San Miguel watershed which started through a COMPACT project.

In 2015, the Small Grant Programme was recognized by the Government of Belize, Cooperative

Department, for its outstanding contributions to cooperatives development in Belize.

**6d. Describe the current strategy of the organisation. (maximum 300 words):**

SGP is a proven structure for grant making and community development within UNDP. The SGP is rooted on the premise that community driven and civil society led initiatives are among the most effective ways of addressing environmental challenges. The programme promotes a highly inclusive and participatory approach to grant making. The SGP has made a long-term commitment to local and community sustainable development by channelling financial and technical support directly to community-based organizations (CBOs) and nongovernmental organizations (NGOs). Over time, SGP's community-based, intersectoral, and multi-level approach has been assessed as being an efficient and capable delivery mechanism for the channelling of funds from other donors, including governments, in support of sustainable development.

Guiding SGP works is a multi-sectoral National Steering Committee and local consultative bodies who provide technical guidance in project identification and selection. The SGP works are aligned to the larger UNDP programming, ensuring operational linkages with national priority work packages. The SGP benefits from UNDP's reputation for impartiality, particularly as it convenes and facilitates multi-stakeholder.

The programme adheres to UNDP financial policies and procedures for transparency and accountability and is able to access expanded capacities as is provided through UNDP's established global networks and sharing platforms.

The existing programme delivers an estimated USD 600,000 per annum in small grants from multiple donor sources. Notable are the program's works in the development of new and emerging groups within the Belizean context.

The proposed initiative forms a part of an existing work program for the organization ensuring continuity of processes and the provision of a cadre of support capacities. Phase II is a continuation of the re-granting initiative between Oak Foundation and the UNDP Belize Country Office, building on those lessons learnt and on the successes of Phase I.

**6e. What problems are you addressing? What are the opportunities and challenges in addressing these problems? (maximum 600 words):**

The interplay between economic growth and environmental quality is a complex one. There are immediate and growing pressures on Belize's terrestrial and marine resources as the country advances towards its development goals. Current pressures are exacerbated by the threat of climate change and variation. The project provides the opportunity to address anthropogenic pressures and as such contribute to the maintenance of marine system integrity and securing long term system contribution to economic development. The re-granting of OAK foundation funds provides opportunities to support the diversification of income generation, an action recommended by the National Economic Alternative and Fisheries Diversification (EAFD) Plan as a concrete method of minimizing stresses to Belize's supportive marine ecosystems. Diversification is key as one considers resilience and the buffering of individual and community livelihoods vulnerable to the resulting impacts resulting from the changing climate.

Presently, Belize is experiencing high levels of poverty, unemployment and inequalities. Belize's real economic growth in recent years has not translated into a tangible reduction in the country's poverty levels. The 2009 Poverty assessment suggests that as much as 44% of the Belizean Population is poor. The most significant instances of poverty and indigence are reported within rural communities. There are obviously strong causal relationships between the state of the environment and human wellbeing and so by extension, the vulnerability of Belize's population on is directly based on the extent of their exposure to environmental challenges. The cycle of poverty, environmental degradation and vulnerabilities must be approach with an emphasis on the creation and maintenance of cross-thematic synergies, highlighting the poverty-reducing potential of sound natural resource management practices.

The proposed continued partnership supports poverty alleviation and community resilience through economic empowerment and the promotion of improved and sustainable livelihoods. Projects which prioritize improved livelihoods fit within the GEFSGP Operational Phase 6 Strategic Initiatives which are complemented by the three COMPACT Thematic Areas: "Expand Sustainable Livelihood Options"; "Promote the Protection, Conservation and Sustainable Use of Resources"; "Develop and Enhance, Management Capacities of Stakeholders that Impact the Belize Barrier Reef Reserve System World Heritage Site".

The timing of the proposed initiative is opportune as it allows for partnership building, networking, and discussions around complex threats within the context of a new national policy and strategy environment. In 2015, the country of Belize approved its first comprehensive policy and strategy on climate change. Also passed in 2015 is the country's first Growth and Sustainable Development Strategy and updated policies in fisheries, protected areas and agriculture management. Initiatives within the proposed plans of works provide a unique opportunity to demonstrate tangible applications of community engagement within this new national planning framework.

The timing of the intervention is also advantageous as the project is set to be delivered during a period where national efforts to promote sustainable development are expected to increase. The programme provides the opportunity to demonstrate the transformational changes expected from the implementation of sustainable development programs. The portfolio will demonstrate as actions current national messages which make visible its support to nature, culture and life will be reflected within project interventions.

## **7. Objectives** (*maximum 2,200 words*)

For a core support grant fill out just one objective and state the purpose of this grant request. For project support grants list your objectives for this project in bullet point format. (You may use additional space if you have more than three objectives). Under each objective describe the activities that your organisation will undertake to achieve it, including timeframe and the results or outcomes you expect to achieve.

### **7.1.a. Objective 1** (*maximum one sentence*):

**To support the creation of national environmental benefits and safeguarding the Belize Barrier Reef Reserve System World Heritage Site by partnering with CSOs to implement community-driven projects through a Community Landscape and Seascape Approach.**

### **7.1.b. Objective 1 – Activities and timeframe** (*maximum 300 words*):



- Update selection criteria for grant making taking into consideration of emerging national priorities and OP6 strategic priorities by February 2016.
- National Steering Committee (NSC)<sup>4</sup> of the SGP approves small grants to Civil Society Organizations to implement projects in support of SGP/COMPACT Strategic Initiative “*Community Landscape and Seascape Conservation*”. SGP will implement a truly multi-focal approach involving communities in buffer zones and corridors thus providing connectivity for complex landscape mosaics).
- NSC approves small grants to Civil Society Organizations to implement projects in support of GEFSGP/COMPACT Strategic Initiative “*Climate Smart Innovative Agro-ecology*”. (SGP will apply principles of climate-smart agriculture and a landscape approach promoting use of organic based fertilizers for improving soil productivity, increasing food security and reducing emissions from land degradation).
- NSC approves small grants to Civil Society Organizations to implement projects in support of GEFSGP/COMPACT Strategic Initiative “*Low Carbon Energy Access Co-benefits*”. (SGP will focus on providing bottom-up energy solutions that are low-cost and provide high potential for carbon emissions reductions. These efforts will contribute to GEF climate change objectives, which include “support for energy access initiatives at the local level, including demonstrations and piloting of renewable options”).

The three strategic initiatives mentioned above will contribute towards national and global environmental benefits (GEBs). The capacity development, gender and governance are cross cutting themes expected for consideration in grant making. The GEF SGP Team will implement its “Grantmaker+ Role” which will contribute to GEBs through fostering Civil Society Organizations-Government Policy and Planning Dialogues, Promoting social inclusion, and contributing to national and global knowledge platforms. The Grantmaker+ role is key in ensuring the sustainability of interventions.

Projects will be funded up to a maximum of \$US50,000.00 of which 50% (\$US25,000.00) will be provided through Oak funding and 50% (\$US25,000.00) will be provided through UNDP/GEF SGP core funds and ICCA funding provided by the German Government (BMU).

#### **7.1.c. Objective 1** – Expected results/outcomes and timeframe (*maximum 300 words*):

##### **Community Landscape and Seascape Conservation Outcomes:**

- Community Organizations develop and implement adaptive *landscape management strategies* that address social, economic and environmental sustainability and build resilience.
- Community interventions produce *local sustainable development and global environmental benefits* that underpin landscape/seascape management.

##### **Climate Smart Innovative Agro-ecology Outcome:**

- Agro-ecology practices incorporating measures to reduce CO2 emissions and enhancing resilience to climate change tried and tested in protected area buffer zones and forest corridors and disseminated widely.

<sup>4</sup> NSC- Guides the GEF Small Grants Programme and is empowered for selection and scoring of project proposals

**Low Carbon Energy Access Co-benefits Outcome:**

- Low carbon community energy access solutions successfully implemented, aligned and integrating these approaches within larger frameworks such as global Sustainable Energy for All (SE4ALL) initiate.

<b>Sustainable Development Pillars</b>	<b>Outcomes</b>	<b>Project types-examples</b>	<b>Indicators, Impact indicators</b>
<b>Environment</b>	Functioning Biodiversity and Ecosystem services	Management of natural capital, Mangrove reforestation, coral restoration, management of invasive species	# of Hectares % increase in coral cover
	Agro ecology	Agroforestry, seed banks, green manures, composting, silvopastoral systems	# of Hectares
	Climate mitigation access to energy	Wind technology, solar technology	# of Hectares; tons of C emissions avoided
<b>Social</b>	Organizational capacity and social capital	Capacity Development Partnerships; financial supporting services, Institutional support, strategic planning; supporting networks	# of organizations trained # of networks supported # of agreements implemented
	Multi-stakeholder platforms-governance	Multi-stakeholder dialogues; collection/dissemination of best practices/lessons learnt	# and type of best practices and lessons implemented; # of case studies # of knowledge products
<b>Economic</b>	Sustainable Livelihoods	Ecotourism, marketing of underused crops, beekeeping, seaweed farming, sustainable agriculture, alternative livelihood initiatives, (green livelihoods) Community Credit Enterprises.	# of community participants with improved livelihoods  # of income generating activities

**7.2.a. Objective 2 (if any) (maximum one sentence):**

- To build the institutional capacity of CSOs by employing an on the ground approach providing routine mentoring and supporting by the GEF SGP Team and on-site Mentors aimed at strengthening partnerships in coastal communities.

**7.2.b. Objective 2 – Activities and timeframe (maximum 300 words):**

It has been found that local community participation in the PA decision-making process was the only variable that was significantly related to the level of compliance with PA polices. In general, the higher the level of participation, the higher the level of compliance. This has important implications for PA management and suggests that greater inclusion of local communities in management should be a key strategy for ensuring the integrity of PAs.

The UNDP/GEF SGP/COMPACT will also be implementing a “Grantmaker+” mechanism which is essentially assisting with non-grant services such as capacity building, knowledge management, improving policy, networking, helping civil society organizations with proposal development to access government support funding and funding from other national and international donor agencies. A donor coordination group will be convened by UNDP to facilitate communication and coordination among national and international donor agencies.

These activities will be implemented on a continuous basis throughout the timeframe of the phase II partnership:

- Conduct an in-depth organizational assessment for each proponent group applying for funding
- Supporting Civil Society Organizations applying for grant funding to develop documents such as: Strategic Plans, Marketing Plans, Business Plans, Board Manuals and Internal Financial Procedures Manuals among others.
- GEFSGP Team and Mentors will support grantees in the design and development of these documents and provide technical support after projects are successfully completed.
- Grantmaker+ role including supporting a community of practice for grantees with support both physical and virtual facilities for learning, communication and sharing.
- Functioning Donor Coordination Group

**7.2.c. Objective 2 – Expected results/outcomes and timeframe (maximum 300 words):**

The interventions will result in Civil Society Organizations with improved institutional capacity and skills in the following:

- Technical knowledge and managerial oversight
- Financial systems
- Project Management expertise
- Trained Human Resources
- Roll out of national programmes supporting the national protected areas system
- Infrastructure and equipment

- Management Systems and
- Participation in the GEF SGP/COMPACT Grantee Partners Network
- Donor Coordination Group convened by UNDP.

The capacity building investments will bridge local to national to global linkages and expand the GEF SGP/COMPACT Grantee Partners Network committed to sustainable development.

**7.3.a. Objective 3 (if any)** (*maximum one sentence*):

**7.3.b. Objective 3 – Activities and timeframe** (*maximum 300 words*):

**7.3.c. Objective 3 – Expected results/outcomes and timeframe** (*maximum 300 words*):

## 8. Cooperation

**8. Describe the level of cooperation with other organisations and networks and explain how this cooperation helps achieve your goals** (*maximum 300 words*):

The GEF SGP implementation arrangements in GEF Operational Phase 6 are aligned with the GEF 2020 Strategy and the UNDP Strategic Plan (2014-2018). This project also contributes to the achievement of priority #3 *environmental and natural resource management, disaster risk reduction and climate change mainstreamed into public policies and development processes* as outlined in the United Nations Development Assistance Framework (2013-2016). Notably, proposed lines for interventions are aligned closely with the sustainable development goals proposed for the Post 2015 period; particularly Goal 12: Ensure sustainable consumption and production patterns and Goal 14: Conserve and sustainably use the Oceans, seas, and marine resources for sustainable development.

The UNDP/ GEF SGP has formed mutually beneficial long-standing relationships with international, national and community-level initiatives and partners, and will continue to seek synergies in OP6. The programme works with relevant stakeholders in its geographic and thematic areas to ensure coordination of donor funding on relevant initiatives.

Through UNDP the SGP is allowed greater positioning for alignment with national strategies and planning frameworks, as well as to effectively leverage the potential of the SGP to contribute community perspectives and CSO engagement. In each of these national planning frameworks, SGP's community-based approach targets a critical constituency of small-scale localized actions which represent a critical contribution to the transformation of national policies and strategies to tangible community benefits and achievements.

The efforts of this re-granting partnership will complement the work of the government regulatory agencies such as the Fisheries Department, National Protected Areas Secretariat, Forest Department, Agriculture Department and Cooperatives Department in promoting and adhering to national development policies and priorities, and engaging communities in the sustainable use of our marine resources. It operationalizes recommendations realized from recent processes undertaken to modernize the national protected areas system.

## 9. Impact

### 9. What is the change you want to achieve from the overall project? (maximum 300 words):

The proposed initiative is expected to advance both OAK and UNDP organizational goals for Belize. Investments will forward national agendas for a strengthened civil society network as well as contribute to the empowerment of local communities to effectively participate in the realization of benefits within the county's national sustainable development framework.

Phase II will see the realization of a donor partnership network facilitating donor coordination and the presentation of opportunities for joint or parallel programming, increasing effectiveness of organizational programming.

Proposed Grant Maker Plus programme is expected to contribute in the development of individual CSO/ NGO capacities for sustainability and for their provision of necessary services supporting community development planning and mobilization.

Building on the success of the first re-granting phase, continuation of this partnership will contribute to the advancing of the following national priority interventions:

- Engagement of communities in the implementation of the new fisheries legislation;
- Replication, upscaling and mainstreaming of the managed access initiative throughout the marine protected areas in Belize;
- Support the implementation of the plan of action for the de-listing of the Belize Barrier Reef Reserve System World Heritage Site;
- Contribute to the maintenance of healthy reef and marine ecosystems sustaining livelihoods
- Support towards the Growth and Sustainable Development Strategy (pillar on environmental sustainability)

## 10. Evaluation

### 10. How will progress be monitored and evaluated? (maximum 300 words):

The programme team will evaluate the impacts of this project by applying the UNDP strategies on Planning, Monitoring and Evaluating for Development Results". In Operational Phase 6, a Monitoring and Evaluation Specialist will be contracted at the global level to lead the development and implementation of an improved Monitoring and Evaluation Framework for the GEF SGP/COMPACT.

GEF SGP/COMPACT has a monitoring and evaluation process in place with all projects required to

present a resourced Monitoring and Evaluation plan and results framework matrix. Quarterly Project Review Meetings are held by the Project Steering Committee established for each project and a midterm review is conducted for each project. The COMPACT proposal format includes a Monitoring and Evaluation table. Tools for risk management will be employed as part of the project's ongoing monitoring efforts. An independent terminal evaluation is recommended for the programme.

Projects will have the following:

- On-going Monitoring and Evaluation guided by COMPACT LC, LCB Members and NSC Members.
- End of Project Participatory Evaluation and an End of Project Presentation to the NSC.
- Projects will be included in the GEF SGP Programme external evaluation conducted at the end of OP6.
- At the end of the phase II of the re-granting partnership a terminal outcome evaluation will be employed to determine the level of success of the community level interventions and their contributions to the achievement of GEF SGP/ COMPACT and Oak Foundation goals.

## 11. Future Plans

**11. How will the grant influence the organisation and future plans? (maximum 300 words):**

The future opportunities are:

- A coordinated and functioning Donors Partnership Group convened by UNDP.
- A functional GEF SGP/COMPACT Grantee Partners Network/ Community of Practice serving as a model for replication in the Mesoamerican reef region.
- Community Based Organizations with relevant institutional capacity effectively contributing to the conservation and protection of the Belize Barrier Reef Reserve System World Heritage Site serving as model for replication, upscaling and mainstreaming in other seascapes.
- The inclusion of mechanisms for further stakeholder engagement providing opportunities for Marine Protected Areas Management Organizations to work more effectively with community stakeholders and marine resource users.
- A coordinated approach to funding and supporting Community Based Organizations with a view towards strengthening community interventions and ensuring long term sustainability.
- Diversification of income generating activities in marginalized and vulnerable communities in an effort to reduce pressures on the dwindling marine resources.
- Developing a strategy for sustainable finance through a forum that includes foundations, bilateral and multilateral aid agencies and national funds.

## 12. Declarations

**12. Do you have any personal or commercial relationships with staff members or Trustees of Oak Foundation? If yes, please explain.**

No.

### 13. Attachments

Required documents:

1. Budget details Oak template
2. Organisational structure
3. List of board members and roles and functions
4. Audited financial statements
5. Annual report
6. Registration documents
7. Memorandum of association /article of association
8. Tax exempt certificate
9. Other documents

Documents if available:

10. Recent outside reviews and evaluations
11. Current unaudited financial reports

If applying for a **core support grant** in addition to the documents listed above you are also required to submit the following documents:

12. List of funders with names, past funding and future commitments
13. Salary table by function
14. Organisational budget
15. Business or strategic plan

**Comments** (if one of the required documents could not be submitted, please explain why):

**14. Status** (discussion points between grantee and PO):

**Please submit the completed form, the budget details and all accompanying documents electronically. Hard copies are not necessary.**

**15. Full Name of the person completing the form:** Leonel Requena

**16. Date of Submission:** 3 July 2015  
(dd/mon/yy)